



Woodside  
Energy

# ENTERPRISE ASSET MANAGEMENT

SAP S4 Implementation Project

Colleen Bramowicz | November 2023



# DISCLAIMER

## Information

This presentation has been prepared by Woodside Energy Group Ltd ("Woodside"). By accessing or attending this presentation you agree to be bound by the following conditions. All information included in this presentation, including any forward-looking statements, reflects Woodside's views held as at the date of this presentation and, except as required by applicable law, neither Woodside, its related bodies corporate, nor any of their respective officers, directors, employees, advisers or representatives ("Beneficiaries") intends to, or undertakes to, or assumes any obligation to, provide any additional information or update or revise any information or forward-looking statements in this presentation after the date of this presentation, either to make them conform to actual results or as a result of new information, future events, changes in Woodside's expectations or otherwise.

This presentation may contain industry, market and competitive position data that is based on industry publications and studies conducted by third parties as well as Woodside's internal estimates and research. While Woodside believes that each of these publications and third party studies is reliable and has been prepared by a reputable source, Woodside has not independently verified the market and industry data obtained from these third party sources and cannot guarantee the accuracy or completeness of such data. Accordingly, undue reliance should not be placed on any of the industry, market and competitive position data contained in this presentation. To the maximum extent permitted by law, neither Woodside, its related bodies corporate, nor any of their respective Beneficiaries, assume any liability (including liability for equitable, statutory or other damages) in connection with, any responsibility for, or make any representation or warranty (express or implied) as to, the fairness, currency, accuracy, adequacy, reliability or completeness of the information or any opinions expressed in this presentation or the reasonableness of any underlying assumptions.

## No offer or advice

This presentation is not intended to and does not constitute, form part of, or contain an offer or invitation to sell to Woodside shareholders (or any other person), or a solicitation of an offer from Woodside shareholders (or any other person), or a solicitation of any vote or approval from Woodside shareholders (or any other person) in any jurisdiction. This presentation has been prepared without reference to the investment objectives, financial and taxation situation or particular needs of any Woodside shareholder or any other person. The information contained in this presentation does not constitute, and should not be taken as, financial product or investment advice. Woodside encourages you to seek independent legal, financial, taxation and other professional advice before making any investment decision.

This presentation shall not be distributed, transmitted, published, reproduced or otherwise made available to any other person, in whole or in part, directly or indirectly, for any purposes whatsoever. In particular, this presentation and the information contained herein may not be taken or transmitted, in, into or from and may not be copied, forwarded, distributed or transmitted in or into any jurisdiction in which such release, publication or distribution would be unlawful. The release, presentation, publication or distribution of this presentation, in whole or in part, in certain jurisdictions may be restricted by law or regulation, and persons into whose possession this presentation comes should inform themselves about, and observe, any such restrictions. Any failure to comply with these restrictions may constitute a violation of the laws of the relevant jurisdiction. Woodside does not accept liability to any person in relation to the distribution or possession of this document in or from any such jurisdiction.

## Forward looking statements

This presentation contains forward-looking statements with respect to Woodside's business and operations, market conditions, results of operations and financial condition. All statements, other than statements of historical or present facts, are forward-looking statements and generally may be identified by the use of forward-looking words such as 'guidance', 'foresee', 'likely', 'potential', 'anticipate', 'believe', 'aim', 'estimate', 'expect', 'intend', 'may', 'target', 'plan', 'strategy', 'forecast', 'outlook', 'project', 'schedule', 'will', 'should', 'seek' and other similar words or expressions. Similarly, statements that describe the objectives, plans, goals or expectations of Woodside are forward-looking statements.

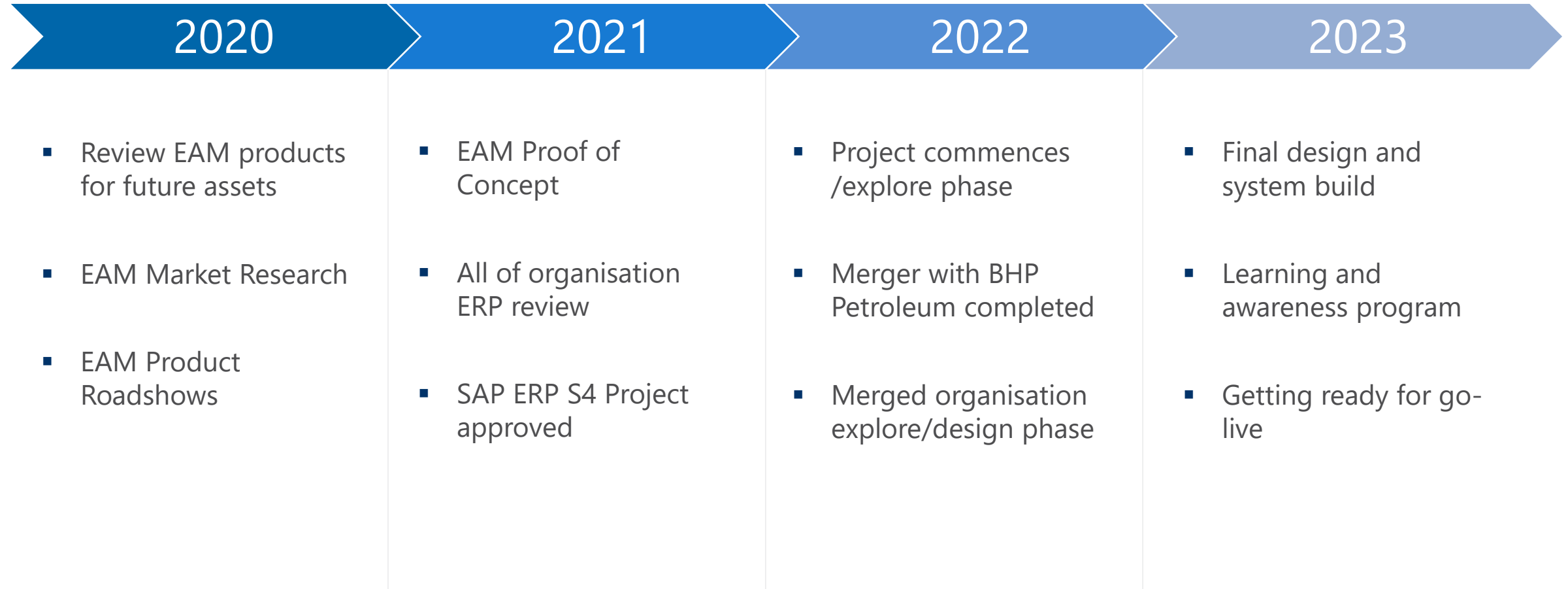
Forward-looking statements in this presentation are not guidance, forecasts, guarantees or predictions of future events or performance, but are in the nature of future expectations that are based on management's current expectations and assumptions. Those statements and any assumptions on which they are based are subject to change without notice and are subject to inherent known and unknown risks, uncertainties, assumptions and other factors, many of which are beyond the control of Woodside, its related bodies corporate and their respective Beneficiaries. A more detailed summary of the key risks relating to Woodside and its business can be found in the "Risk" section of Woodside's most recent Annual Report released to the Australian Securities Exchange and the London Stock Exchange and in Woodside's most recent Annual Report on Form 20-F filed with the United States Securities and Exchange Commission and available on the Woodside website at <https://www.woodside.com/investors/reports-investor-briefings>. You should review and have regard to these risks when considering the information contained in this presentation.

Investors are strongly cautioned not to place undue reliance on any forward-looking statements. Actual results or performance may vary materially from those expressed in, or implied by, any forward-looking statements.

## Other important information

All references to dollars, cents or \$ in this presentation are to US currency, unless otherwise stated. References to "Woodside" may be references to Woodside Energy Group Ltd and/or its applicable subsidiaries (as context requires). This presentation does not include any express or implied prices at which Woodside will buy or sell financial products.

# JOURNEY SO FAR



# WHAT WORKED WELL



## DISCOVERY

- Three months of discovery per unique organisation
- Requirements not processes
- Face to face workshops
- Dedicated and knowledgeable team members



## LEADERSHIP

- Clear vision and steer from the C-Suite from the beginning
- Trust and support
- New leadership over project timeline stayed true to course
- Every single customisation is known by executive team



## SYSTEM INTEGRATION PARTNER

- EAM bespoke Integration Partner
- Aligned to vision
- Knowledgeable technical support team
- True partnership

# WHAT CHALLENGED US



## A TRUE GREENFIELDS PROJECT

- Clean slate
- Justify in
- All customisations went through review process, technical, business, design authority and executive reviews



## TIMEZONES/GLOBAL

- Exact opposite ends of the globe
- Perth headquartered Project team
- Fatigue management
- Team connectedness and information flows



## ORGANISATION

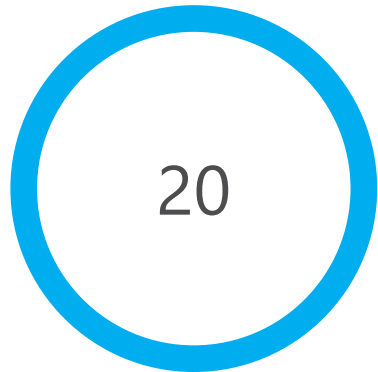
- Ready to receive project and prepare
- Two 'languages' due to merger and heavy customisations
- Change fatigue
- All of organisation learning new system, language, and business processes (not just an upgrade)

# INNOVATION BY SIMPLIFICATION - OUTCOME

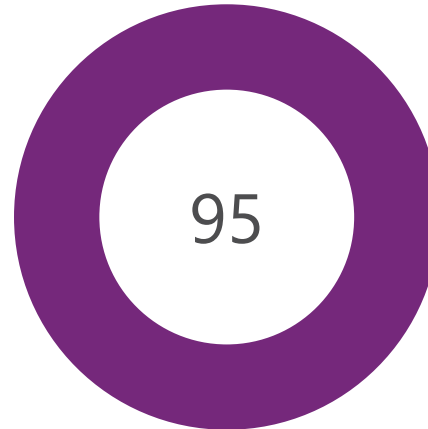
Less Workflows, Reports, Interfaces and Customisations to enable future digital opportunities and S4 upgrades



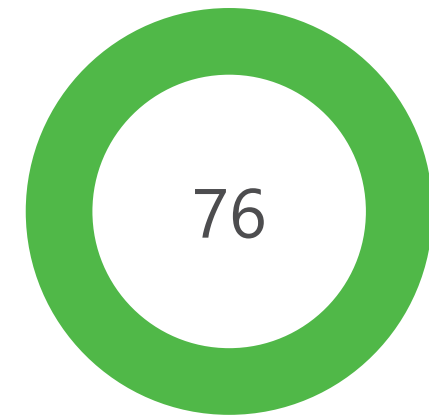
**WOODSIDE ENERGY**



**MINING**



**UTILITIES**







“

Every time you are tempted  
to react in the same old  
way, ask if you want to be  
a prisoner of the past or  
a pioneer of the Future

*Deepak Chopra*

”

**Head Office:**

Woodside Energy  
Mia Yellagonga  
11 Mount Street  
Perth WA 6000  
Australia

**Postal Address:**

GPO Box D188  
Perth WA 6840  
Australia  
T: +61 8 9348 4000  
F: +61 8 9214 2777  
E: [companyinfo@woodside.com](mailto:companyinfo@woodside.com)

**Woodside Energy Group Ltd**

ABN 55 004 898 962

**[woodside.com](http://woodside.com)**

